

Safe Harbor



FORWARD-LOOKING STATEMENTS: This presentation contains forward-looking statements concerning management's expectations, goals, objectives and similar matters, which are subject to risks and uncertainties. These forward-looking statements may include comments concerning our product and entertainment plans, anticipated product performance, business opportunities, plans and strategies, costs, financial goals and expectations for our future financial performance and achieving our objectives, as well as the anticipated impact of foreign exchange rates. There are many factors that could cause actual results and experience to differ materially from the anticipated results or other expectations expressed in these forwardlooking statements, including consumer and retailer interest in and acceptance of our products and product lines, changes in marketing and business plans and strategies as well as future global economic conditions, including foreign exchange rates. Some of those factors are set forth in the Company's Annual Reports on Form 10-K, in the Company's Quarterly Reports on Form 10-Q, in the Company's Current Reports on Form 8-K, the risk factors in the earnings release for the second quarter 2016 and in the Company's other public disclosures. The Company undertakes no obligation to make any revisions to the forward-looking statements contained in this presentation to reflect events or circumstances occurring after the date of this presentation.

REGULATION G: Information required by Securities and Exchange Commission Regulation G, regarding non-GAAP financial measures, as well as other financial and statistical information, will be available at the time of the conference call on the Investor Relations' section of Hasbro's website at: investor.hasbro.com, under the subheading "Financial Information" - "Quarterly Results."





Second Quarter 2016 Snapshot

Growth in Revenues, Operating Profit, and Net Earnings

Q2 2016 Net Revenues \$878.9M up 10% year-over-year

- Q2 2016 net revenues up 12% absent negative \$17.7M FX impact in the quarter;
- U.S. and Canada segment up 11%; International segment up 11% (15% absent FX); Entertainment and Licensing up 9%;
- Emerging markets revenues increased 5% in the quarter; (13% absent FX)

Franchise Brands up 3% in Q2 2016 (Up 5% Absent FX)

• NERF & PLAY-DOH revenues up double-digits in the quarter

Strong Growth in Partner Brands-Up 15%

High demand for STAR WARS continued in Q2; DISNEY PRINCESS and DISNEY'S FROZEN fashion
 & small dolls contributed in the quarter

Operating Profit Margin Improvement

Q2 2016 Operating Profit up 12% compared to Q2 2015

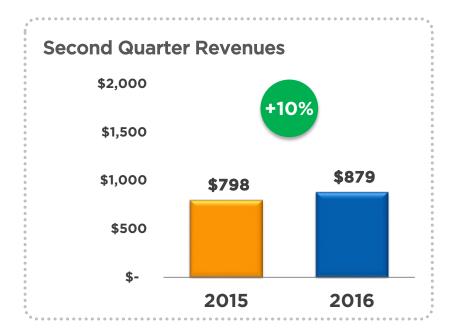
Strong Financial Position & Balance Sheet

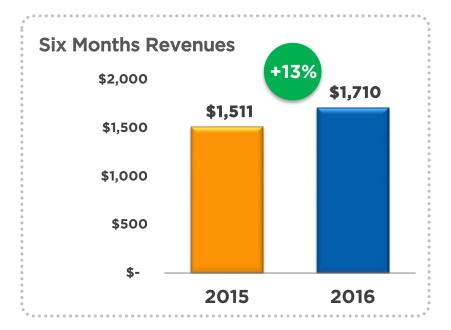
- \$924M in cash at quarter end
- Returned \$86M to shareholders in the quarter

Net Earnings of \$52.1M, or \$0.41 per diluted share, in Q2 2016 vs. \$41.8M, or \$0.33 per diluted share, in Q2 2015









Foreign Exchange had a Negative \$17.7M Impact on Q2 2016 and a Negative \$46.3M Impact for the 1H 2016

Q2 2016 Revenues Increased 12% Absent Foreign Exchange

Six Months 2016 Revenues are Up 16% Absent Foreign Exchange







U.S. and Canada

Strong POS; Inventory in good position

International

Revenues up 15%, absent FX; Inventory in good position

Entertainment and Licensing

Growth in Consumer Products and Digital Gaming



Six Months Segment Net Revenues



U.S. and Canada

Growth in Franchise and Partner Brands; Strong POS

International

Revenues up 18%, absent FX; Strong POS

Entertainment and Licensing

Digital Gaming revenue growth; Multi-year streaming deal in Q1 2015



International Segment Revenues

Strong International Growth in the Second Quarter

| (\$ millions, unaudited) | Q2 2016 As Reported | Q2 2016 Absent FX | 1H 2016 As Reported | 1H 2016 Absent FX |
|--------------------------|------------------------|----------------------|------------------------|----------------------|
| Europe | +23% | +24% | +19% | +22% |
| Latin America | -1% | +11% | -2% | +14% |
| Asia Pacific | -4% | - | +8% | +13% |
| International | +11% | +15% | +12% | +18% |

Foreign Exchange Impact

Second Quarter 2016: -\$17.7M

Emerging Markets up 5% as reported and approximately 13%,

Absent FX



Second Quarter & Six Months Net Revenues By Product Category

| (\$ millions, unaudited) | Q2 2016 | Q2 2015 | % Change | Six Mo. 2016 | Six Mo. 2015 | % Change |
|-----------------------------|------------|------------|-------------|-----------------|-----------------|-------------|
| Boys | \$ 355 | \$ 340 | +4% | \$ 692 | \$ 613 | +13% |
| Games | 228 | 212 | +8% | 459 | 447 | +3% |
| Girls | 172 | 127 | +35% | 338 | 245 | +38% |
| Preschool | 124 | 118 | +5% | 222 | 206 | +7% |
| Total | \$879 | \$798 | 10% | \$1,710 | \$1,511 | +13% |

- Growth in All Categories in Both Periods
- Double Digit Growth Continues in NERF and PLAY-DOH
- Strength in Partner Brands: STAR WARS and DISNEY PRINCESS and DISNEY'S FROZEN



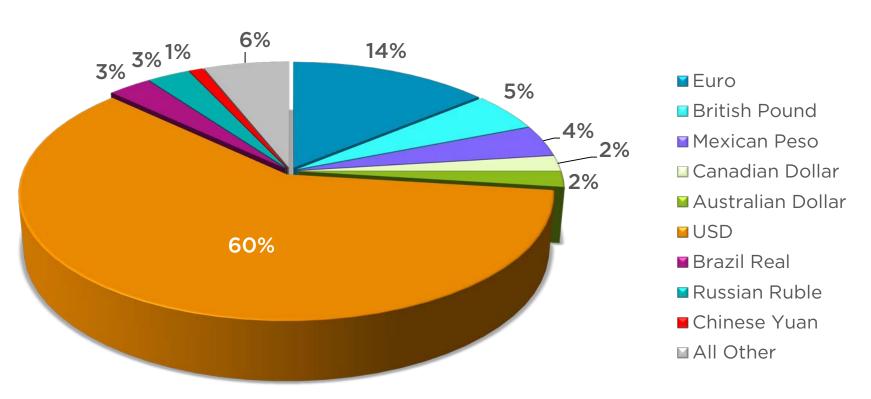
Second Quarter & Six Months Net Revenues By Product Category-Absent FX

| (\$ millions, unaudited) | Q2 2016 | Q2 2015 | % Change | Six Mo. 2016 | Six Mo. 2015 | % Change |
|-----------------------------|------------|------------|-------------|-----------------|-----------------|-------------|
| Boys | \$ 362 | \$ 340 | +6% | \$ 710 | \$ 613 | +16% |
| Games | 229 | 212 | +8% | 465 | 447 | +4% |
| Girls | 177 | 127 | +39% | 350 | 245 | +43% |
| Preschool | 128 | 118 | +9% | 231 | 206 | +12% |
| Total | \$ 897 | \$798 | +12% | \$1,756 | \$1,511 | +16% |



2015 Revenue by Currency

Hasbro 2015 Net Revenues by Currency



Second Quarter Major Expense Items



| (\$ millions, unaudited) | Q2 2016 | Q2 2015 | % Change YOY* | Q2 2016 % of Revenue |
|---|------------|------------|---------------------|----------------------------|
| Cost of Sales | \$322 | \$295 | +9% | 36.6% |
| Royalties | \$69 | \$57 | +22% | 7.9% |
| Product Development | \$64 | \$58 | +11% | 7.2% |
| Advertising | \$87 | \$78 | +11% | 9.9% |
| Amortization of Intangibles | \$9 | \$13 | -34% | 1.0% |
| Program Production Cost Amortization | \$5 | \$7 | -30% | 0.6% |
| Selling, Distribution & Administration | \$239 | \$213 | +12% | 27.2% |

^{*}Percent changes may not calculate due to rounding

Six Months Major Expense Items



| (\$ millions, unaudited) | Six Mo. 2016 | Six Mo. 2015 | % Change YOY* | % of 2016 Revenue |
|--|-----------------|-----------------|---------------------|-------------------------|
| Cost of Sales | \$612 | \$543 | +13% | 35.8% |
| Royalties | \$139 | \$116 | +20% | 8.2% |
| Product Development | \$121 | \$110 | +10% | 7.1 % |
| Advertising | \$167 | \$146 | +14% | 9.8% |
| Amortization of Intangibles | \$17 | \$26 | -35% | 1.0% |
| Program Production Cost Amortization | \$11 | \$18 | -39% | 0.7% |
| Selling, Distribution & Administration | \$472 | \$422 | +12% | 27.6% |

^{*}Percent changes may not calculate due to rounding





(\$ millions, unaudited)

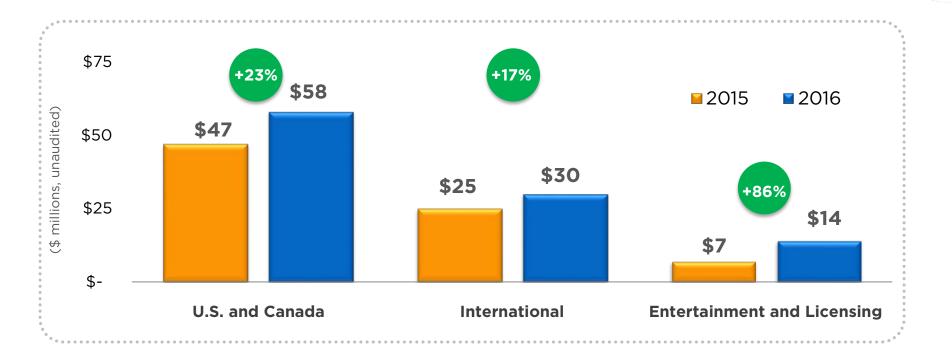




Q2 2016 Operating Profit Margin 9.7% vs. 9.5% in 2015 1H 2016 Operating Profit Margin 10.0% vs. 8.6% in 2015

Second Quarter Segment Operating Profit





U.S. and Canada

High revenues, partially offset by higher expenses
Operating profit margin 13.6% vs. 12.2% in Q2 15

International

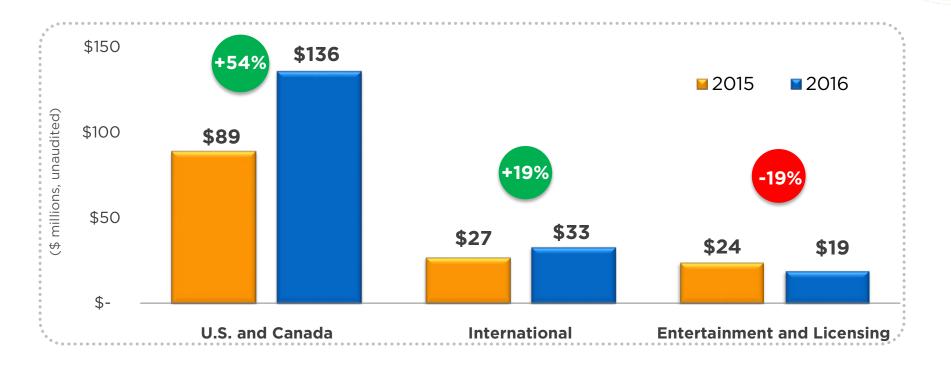
Higher revenues, partially offset by higher expenses, Operating profit margin 7.4% vs. 7.0% in Q2 15

Entertainment and Licensing

Higher revenues and lower amortization; Increase in Digital Game advertising

Six Months Segment Operating Profit





U.S. and Canada

Higher revenues partially offset by higher expenses; Operating Profit Margin 15.7% vs. 12.1% in 1H 15

International

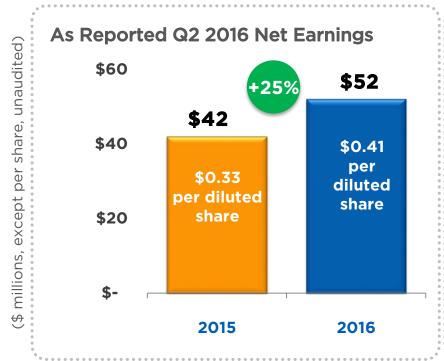
Higher revenues partially offset by higher expenses; Operating Profit Margin 4.4% vs. 4.1% in 1H 15

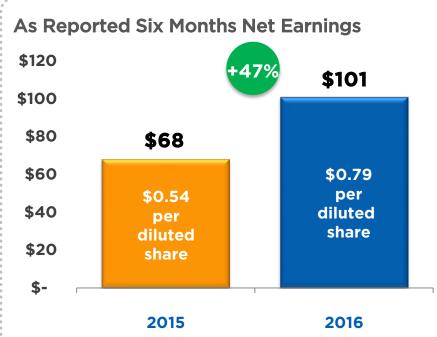
Entertainment and Licensing

Lower revenues and expenses over six month period









Q2 2016 Net Earnings Up 25% Year over Year; Six Months Net Earnings up +47% Year over Year

Q2 2016 Non-Operating Expense, net was \$17.9M vs. \$21.9M in Q2 2015

Q2 2016 Tax rate of 26.1% vs. 27.1% in 2015 and 26.4% in Full Year 2015

Key Cash Flow & Balance Sheet Data

| (\$ millions, unaudited) | June 26, 2016 | June 28, 2015 | Notes |
|------------------------------|---------------------|---------------------|---|
| Cash | \$924 | \$858 | Strong cash position, mostly held overseas |
| Depreciation | \$35 | \$29 | Increased depreciation of IT systems |
| Amortization of Intangibles | \$9 | \$13 | Q2 2015 marked last quarter of amortization of certain digital gaming property rights |
| TV Program and Film Spending | \$14 | \$12 | Continued investment in TV programming and film |
| Capital Expenditures | \$35 | \$37 | Tooling and information systems investments |
| Dividends Paid | \$64 | \$57 | Quarterly dividend increased by 11% to \$0.51 per share. Next dividend is payable on August 15, 2016. |
| Stock Repurchase | \$22 | \$22 | \$422M remain in authorization |
| Operating Cash Flow | \$(25) | \$(79) | \$585M over past 12 months |
| Accounts Receivable | \$704 | \$709 | DSOs down 8 days to 72 days; AR in good condition |
| Inventory | \$572 | \$404 | Inventory growth to support new initiatives and 2016 growth expectations |





\$550-\$600 Million on Average Per Year

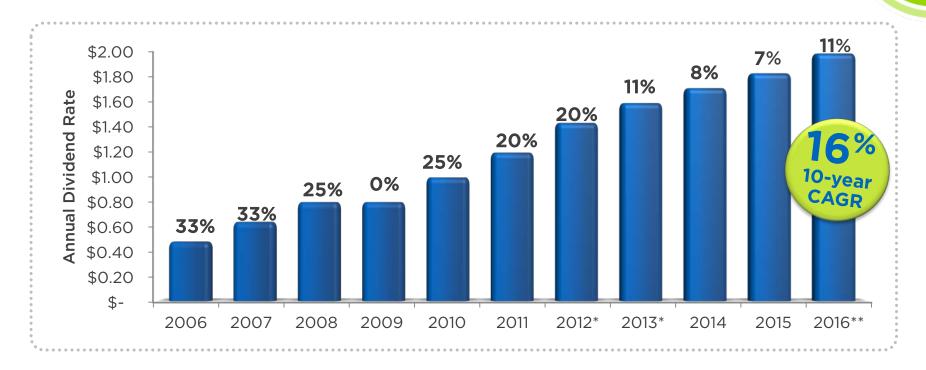


Capital Priorities

- Invest in the long-term profitable growth of Hasbro
- Return excess cash to shareholders through dividend and stock repurchase program
- Maintain a solid investment grade rating and access to commercial paper market

Capital Priorities: Dividend





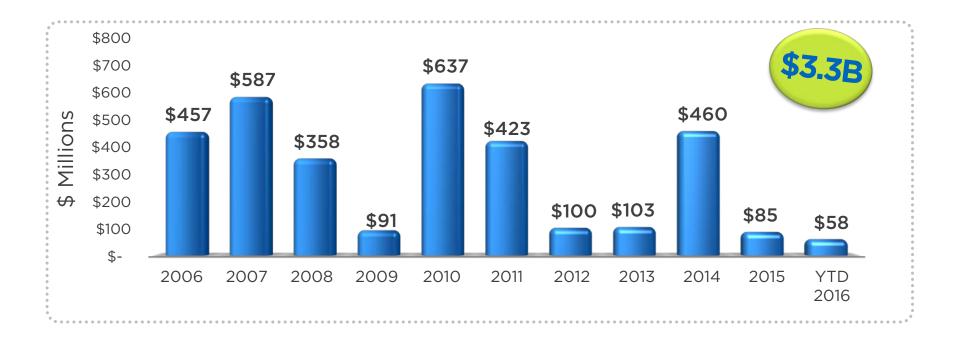
11%
2016 Quarterly
dividend increase



10 Years \$1.5B

Capital Priorities: Share Repurchase





Q2 2016 End \$422M Remains Q2 2016
Repurchases
\$22M

10 Years \$3.3B



Supplementary Financial Information

Second Quarter and Six Months Consolidated Statements of Operations

49

(3)

\$52

\$0.41

5.6%

-0.3%

5.9%

Net Earnings

Hasbro, Inc.

Diluted EPS

Net Loss Attributable to

Noncontrolling Interests

Net Earnings Attributable to

Quarter Ended

| (\$ millions, unaudited) | June 26, 2016 | % Net Revenues | June 28, 2015 | % Net Revenues | June 26, 2016 | % Net Revenues | June 28, 2015 | % Net Revenues |
|---|------------------|-------------------|------------------|-------------------|------------------|-------------------|------------------|-------------------|
| Net Revenues | \$879 | 100.0% | \$798 | 100.0% | \$1,710 | 100.0% | \$1,511 | 100.0% |
| Cost of Sales | 322 | 36.6% | 295 | 37.0% | 612 | 35.8% | 543 | 35.9% |
| Royalties | 69 | 7.9% | 57 | 7.2% | 139 | 8.2% | 116 | 7.7% |
| Product Development | 64 | 7.2% | 58 | 7.2% | 121 | 7.1% | 110 | 7.2% |
| Advertising | 87 | 9.9% | 78 | 9.8% | 167 | 9.8% | 146 | 9.7% |
| Amortization of Intangibles | 9 | 1.0% | 13 | 1.7% | 17 | 1.0% | 26 | 1.7% |
| Program Production Cost Amortization | 5 | 0.6% | 7 | 0.9% | 11 | 0.7% | 18 | 1.2% |
| Selling, Distribution & Administration | 239 | 27.2% | 213 | 26.7% | 472 | 27.6% | 422 | 27.9% |
| Operating Profit | 85 | 9.7% | 76 | 9.5% | 171 | 10.0% | 130 | 8.6% |
| Interest Expense | 24 | 2.7% | 24 | 3.0% | 48 | 2.8% | 49 | 3.2% |
| Other (Income) Expense, Net | (6) | -0.7% | (2) | -0.3% | (3) | (0.2)% | (7) | -0.5% |
| Earnings Before Income Taxes | 67 | 7.6% | 54 | 6.7% | 126 | 7.4% | 88 | 5.8% |
| Income Taxes | 18 | 2.0% | 13 | 1.7% | 30 | 1.7% | 22 | 1.4% |

40

(2)

\$42

\$0.33

5.1%

-0.2%

5.2%

96

(4)

\$101

\$0.79

5.6%

-0.3%

5.9%

66

(2)

\$68

\$0.54

4.4%

-0.2%

4.5%

23

Six Months Ended





| (\$ millions, unaudited) | June 26, 2016 | June 28, 2015 |
|---|---------------|---------------|
| Cash & Cash Equivalents | \$924 | \$858 |
| Accounts Receivable, Net | 704 | 709 |
| Inventories | 572 | 404 |
| Other Current Assets | 331 | 360 |
| Total Current Assets | 2,531 | 2,332 |
| Property, Plant & Equipment, Net | 243 | 226 |
| Other Assets | 1,571 | 1,660 |
| Total Assets | \$4,344 | \$4,218 |
| Short-term Borrowings | \$5 | \$168 |
| Payables & Accrued Liabilities | 740 | 633 |
| Total Current Liabilities | 745 | 801 |
| Long-term Debt | 1,548 | 1,546 |
| Other Liabilities | 403 | 400 |
| Total Liabilities | 2,695 | 2,748 |
| Redeemable Noncontrolling Interests | 36 | 41 |
| Total Shareholders' Equity | 1,613 | 1,428 |
| Total Liabilities, Redeemable Noncontrolling Interests and Shareholders' Equity | \$4,344 | \$4,218 |

Condensed Consolidated Cash Flow-Six Months Ended

| (\$ millions, unaudited) | June 26, 2016 | June 28, 2015 |
|--|---------------|---------------|
| Net Cash Provided by Operating Activities | \$ 269 | \$236 |
| Cash Flows from Investing Activities: | | |
| Additions to Property, Plant and Equipment | (66) | (68) |
| Other | 20 | 9 |
| Net Cash Utilized by Investing Activities | (46) | (59) |
| Cash Flows from Financing Activities: | | |
| Net Repayments of Short-term Borrowings | (159) | (84) |
| Purchases of Common Stock | (57) | (49) |
| Stock-based Compensation Transactions | 55 | 42 |
| Dividends Paid | (121) | (111) |
| Other | 1 | 0 |
| Net Cash Utilized by Financing Activities | (282) | (202) |
| Effect of Exchange Rate Changes on Cash | 7 | (9) |
| Cash and Cash Equivalents at Beginning of Year | 977 | 893 |
| Cash and Cash Equivalents at End of Quarter | \$924 | \$858 |
| | | |

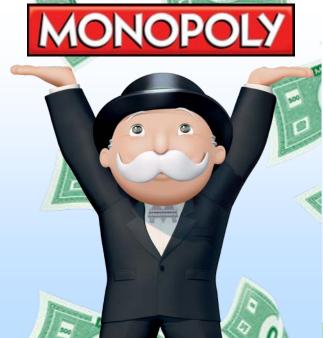
















Creating the World's Best Play Experiences

